



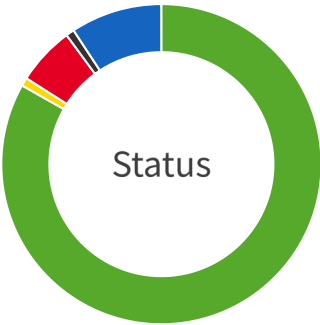
Plan Progress Report - Q3

Operational Plan 2025-2026

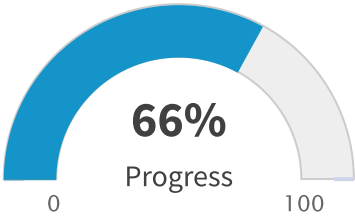
119

Measure of Success

Overall Summary



● On Track	%
● On Hold	83
● Needs Attention	1
● Discontinued	6
● Completed	1
	9



Report Legend



Priority



No Update



Overdue

Measure of Success 1.1.1.1



Childcare Services - Curry Kids Upgrade

- Council completes construction of the new Curry Kids Early Learning Centre (February)
- Council completes all certification requirements and opens the new Curry Kids Early Learning Centre (TBC)
- Council receives monthly updates on Project progress (monthly)

Priority Initiative

Priority Project

- The construction of the building structure is complete
- Fit-out of the building is in progress
- External landscaping, carpark and shade structures is underway
- An application for Childcare Certification has been submitted

Measure of Success 1.1.1.2

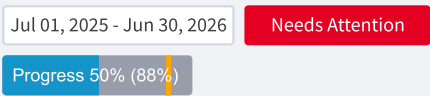


Housing & Accommodation - Council

- Council maintains and/or improves and/or increases its housing stock, in line with Council's Housing Policy, Council's Local Housing Action Plan, and Council's allocated CapEx and OpEx budget for 2025-26.
- Council administers lease arrangement for Perkins Street Housing Development, including:
 - Annual inspections
 - Annual rental adjustments

The second round of routine inspections will be completed in May.

Measure of Success 1.2.1.1



Health Care Services

- % implementation of the Cloncurry Health Vision 2025-28 (Council-controlled items).
- Council coordinates updates from other agencies/entities as required to inform quarterly reporting on the Health Vision action items.

- Perennial issues around coordination of services persist, as do issues around health infrastructure and accessing key health resources (e.g., dentist).
- Aged Care Services:
 - General advocacy ongoing.
 - Council provides 27 x accommodation units for unassisted living for over 50s.
- Mayoral advocacy for renewal and upgrades to Cloncurry Hospital: ongoing.
- Mayoral advocacy for dental services delivered in town; ongoing.
- Investing in Mental Health Services:
 - Advocacy and service delivery by others, predominantly.
 - Council provides EAP service to staff.

Measure of Success 1.3.1.1



Childcare Services - Waitlist Management

- Council minimises waiting list numbers through appropriate staff, infrastructure, and business systems investments.
- Council increases childcare placements and reduces waiting list numbers following the opening of new Curry Kids Early Learning Centre.
- Council reports monthly on occupancy rates and wait list numbers against age/cohort category.

The Centre Leadership team manages the waitlist using our software program, carefully balancing staff requirements, community demands, and operational necessities.

There are no waitlisted families requiring care.

This is demonstrated in our monthly waitlist updates included in our monthly reports.

Measure of Success 1.3.1.2



Jul 01, 2025 - Jun 30, 2026

Needs Attention

Progress 0% (88%)

Childcare Services - financial viability

- Curry Kids is operationally breakeven, excluding depreciation.
- Council reports monthly on operating result.

Cloned as Measure of Success 2.4.3.1

Monthly reporting

Council receives monthly reporting on revenue/expenditure via reporting to Ordinary meeting of Council.

Director Community Services reviewing bottom up budget with AEC for staffing levels for new Centre, including demand analysis for staffing.

Reporting YTD - Progressive Surplus/Deficit

- January: -\$101,118
- February: -\$164,121
- March: -\$208,010

Council has applied for CCCF funding to help address deficit.

Deficit in part due to staffing and training requirements in anticipation of new centre opening.

Measure of Success 1.3.2.1



Jul 01, 2025 - Jun 30, 2026

On Track

Progress 30% (88%)

Childcare Services - Quality Rating

Council receives a "Meeting" rating for the Curry Kids Early Learning Centre (noting that Departmental reviews are not delivered every year, or even every other year).

Curry Kids has signed onto ACEQA Targeted Improvement Program - CKELC has been nominated as a standout service by the department on this program.

Curry Kids staff have been implementing a range of strategies to improve this and other elements of the National Quality Framework

- updated induction and policy framework
- rigorous programming review
- Child Safe Training completion

Next review date unknown.

Measure of Success 1.3.3.1



Jul 01, 2025 - Jun 30, 2026

On Track

Progress 30% (88%)

Out of Hours School Care

- Council facilitates, through continued advocacy, initiatives to offer Out of School Hours School Care (including vacation care) services in Cloncurry for 2025-26.
- Council continues to provide the only Out of School Hours Care for 0-5 year old children enrolled at the Curry Kids Early Learning Centre.

Out of School Hours Care

Council has hosted and facilitated a wide-range of vacation care activities during holidays and after school. This includes:

- Partnering with Evolution, MMG, and PCYC in activity and event delivery.
- Chinaman Creek Dam school holiday and after school activations (multiple)

Priority Initiative

Measure of Success 1.4.1.1



Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Housing and Accommodation - non Council

- Council facilitates improvements and increases to the housing stock in Cloncurry via its Economic Development programs (Urban Renewal and Revitalisation, Home Builders Grant etc.).
- Council provides quarterly reporting on utilisation of Program.

✓Q3 report

Urban Renewal and Revitalisation Program - 0 applications received

- 2 unsuccessful (from Q2)

Home Builders Grant Program

- 0 applications received

Measure of Success 1.5.1.1



- ✓February report
- ✓March report

Sport and Recreation - Aquatic Facility

- Council receives monthly reporting on key operating parameters (operating revenue/costs, utilisation, regulatory compliance, maintenance etc.).

Measure of Success 1.5.1.2



- ✓February
- ✓March

Sport and Recreation - Aquatic Facility

Council tracks benefits realisation post-installation of heat pump and solar system via quarterly reporting

- Attendance (monthly)
- Operating costs for electricity (quarterly)

Measure of Success 1.5.1.3



- Cloncurry Shire Council remains dedicated to providing Dajarra children with access to diverse sporting, recreational, and cultural activities.
- 30 March - Dajarra Easter Party - Easter Egg Hunt, Best Bonnet Competition and a library event including storytime

Sport and Recreation (and Cultural Activities) - Dajarra

- Council provides support to enable Dajarra kids to access sporting, recreational, and cultural activities, including transport to Cloncurry for sport/swimming, attending the Cloncurry and District Show, Staff Christmas Party etc.
- Council reports quarterly on support provided.

Measure of Success 1.5.2.2



- Accomplishments: The council continues to carry out activations at the dam. These are listed below. Detailed reports on activity attendance and outcomes are included in the council's monthly operational reports.
- Roadblocks: None.
- Q3 Activations
- 22 January 2026 - School Holiday BBQ
 - 28 February 2026 - Governor General Visit
 - 27 March 2026 - Kids Afternoon Activities
- ✓Q3 Report

Sport and Recreation | Tourism - Chinaman Creek Dam

- Develop and review "Activation Plan" for Chinaman Creek Dam (kayaking and stand up paddleboarding, events, experiences etc.).
- Council reports on activation activities on a quarterly basis.

Measure of Success 1.5.3.1



Library Services

- First Five Forever delivered in line with program requirements
 - Longitudinal data on membership and utilisation developed and reported on monthly
 - Deliver and report on programming initiatives and activities to drive a positive library experience
- The First Five Forever Program continues to be delivered in line with program requirements, maintaining strong engagement across the community. The Bob McDonald Library team has successfully completed the RLQ Wage subsidy 12-month extension contract and the 2026-29 F5F contract.
 - New memberships with the Bob McDonald Library remain steady, particularly among young families engaging with programs like First Five Forever. Visitor numbers have remained stable, with an increase in borrowing activity. Program attendance, including Story Time, Baby Rhyme Time, and senior-focused events, continues to grow, supported by regular consultations to ensure ongoing engagement and continual improvement. Additionally, digital resources and technology services, such as public computer and Wi-Fi usage, remain highly utilised, highlighting the library’s importance in offering both physical and digital resources to the community.
 - Membership Information Q2:
 - Membership Increase: 35
 - Total Membership: 1156

Measure of Success 1.5.4.1



Regional Arts and Development Fund (RADF)

- RADF terms of reference and committee membership reviewed and confirmed annually
 - Council delivers RADF program in line with program guidelines and Committee terms of reference (quarterly reporting)
- No RADF programs were supported in Q3.

Measure of Success 1.5.5.1



Venues and Facilities - Bookings Capability

- Maintenance of bookings management system to administer and report on bookings of Council venues and equipment.
 - Council completes a review of the efficiency and effectiveness of the Bookable system.
- The bookings system is maintained and training has been delivered on use/functionality.
- With new personnel entering key roles, this training is being refreshed as is a broader review of the system - ongoing.
- Daily updates are being sent from the team to relevant departments.

Measure of Success 1.5.5.2



Venues and Facilities - User Group meetings

- Venue User Group meetings held quarterly (or as required) and minutes distributed.
 - Council assists Community Groups and Associations, through a combination of direct support, facilitation or advocacy, to meet co-endorsed objectives.
- The Cloncurry Shire Council continues to hold Venue User Group meetings every quarter, or as required, to ensure ongoing communication and collaboration with key stakeholders. After discussions with the User Groups we reverted to separate meetings for the Equestrian Centre and the Recreation Grounds.
- Equestrian User Group Meeting 22 April (moved by one month due to clashes)
 - Recreation Grounds User Group Meeting 24 March

Measure of Success 1.6.1.1



Events - Council

- Council budgets for and delivers the following events: Australia Day, International Women's Day, Anzac Day, Cloncurry Art Show, Meeting of the Mines, Beat the Heat, Seniors Week and Seniors Events, Christmas Party, and other events as budgeted.
- Council completes event de-briefs for each event, including a review of service levels delivered.

Q3 Events Delivered:

- 26 January - Australia Day Awards Ceremony / Great Australia Bites / Free Pool / Cricket Comp
- 11 February - Seniors Morning Tea
- 21 February - Curry Day
- 7 March - International Women's Day

Measure of Success 1.6.1.2



Events - Other

- Council actively markets and seeks hosting responsibilities for business and industry events.
- Council reports on number / type of events held on a quarterly basis.

Bookings Overview

- January - 1 booking totaling 1 day
- February - 7 bookings totaling 13 days
- March - 5 bookings totaling 7 days

Highlight bookings during January, February and March 2026.

- Harmony Eva Copper Mine Community Information Session - February 2026

✓Q1 report (October)

✓Q3 report (April)

Priority Initiative

Measure of Success 1.6.2.1



Events - Community

- Council budgets for and supports community events in line with relevant policies (e.g. Grants to Community Organisations).
- Council reports quarterly on allocations against the Community Grants budget.

Projects supported under the 2025-26 Community Grants Program in Q3 include:

- Funding of \$25,000.00 (excl. GST) to Cloncurry Stockmans Challenge and Campdraft in their Signature/Premier Event Category Application.
- Funding of \$1,272.73 (excl. GST) to Cloncurry Football Club - Soccer in their Venue Fee Waiver Application.
- Funding of \$264.95 (excl. GST) to Chloe Robertson as requested in their Special Interest Application.
- Funding of \$264.95 (excl. GST) to Amelia Robertson as requested in their Special Interest Application.
- Funding of \$2,677.31 (excl. GST) to Mitakoodi Elders Council Aboriginal Corporation as requested in their Venue Fee Waiver Application.
- Funding of \$867.73 (excl. GST) to Adeline and Olivia Campbell as requested in their Special Interest Program Application.
- Funding of \$75.45 (excl. GST) to NQ First Nations Sports Academy in their Venue Fee Waiver.
- Funding of \$116.36 (excl. GST) to Volunteering North Queensland in their Venue Fee Waiver Application.

Measure of Success 1.6.2.3



Clubs, Committees, and Associations

- Council supports and enables local clubs, committees, and associations to progress and deliver identified outcomes and objectives.
- Council reports on support provided on a quarterly basis.

Q3 Focus has been:

- Community Grants program
- Maintenance of Recreation Grounds and Equestrian Centre
- Equestrian Centre shade completed
- Usergroup meetings held in March

Measure of Success 2.2.1.1



Development of Competitive Local Business and Industry - Procurement

Maintain registers of pre-qualified suppliers for:

- Trades & Services
- Plant Hire
- Quarry & Construction Materials
- Mechanical, Auto-electrical, Tyres, Tubes & Associated Services
- Aerial Services (disaster management)

Registers of Pre-qualified Suppliers in place for Trades & Services, Plant Hire, Quarry & Construction Materials, Mechanical, Auto-electrical, Tyres, Tubes & Associated Services.

A register endorsed by Council for cleaning services 7 October 2025.

Updates/renewals of registers for Plant Hire, Trades & Services completed Qtr 2 2026.

Quarrying & Construction Materials was renewed in Quarter 2, 2025.

Wet Hire of Heavy Machinery Plant was renewed in Quarter 3 2026.

Mechanical, Auto-electrical, Tyres, Tubes & Associated Services is scheduled for renewal meeting of Council 19 May 2026.

Aerial Services (disaster management) is scheduled for consideration in Quarter 4.

Measure of Success 2.2.1.2



Development of Competitive Local Business and Industry - Procurement

Quarterly reporting on procurement by volume, value, locality (Level 1, Level 2, Non-Local), ROPS and LocalBuy engagements.

✓3rd quarterly report delivered

Measure of Success 2.2.2.1



Development of Competitive Local Business & Industry - Local Business Network

- Provide secretarial support to Cloncurry Commerce and attend all meetings.
- Annual review of Terms of Reference (August or as otherwise appropriate)
- Annual review of Cloncurry Commerce membership (August or as otherwise appropriate)

- Successfully conducted monthly meetings in January, February and March.
- Distributed agenda and minutes to all committee members.
- Issued a monthly newsletter to the business community.
- Provided consistent secretarial support to Cloncurry Commerce.
- Reviewed Terms of Reference to go to Council in Q4.

Measure of Success 2.2.2.2



Development of Competitive Local Business & Industry - Cloncurry Commerce

- Council supports (directly/indirectly) a range of events and initiatives (e.g. "Buy Local") aimed at building the sustainability, resiliency, efficiency, capability of local businesses.
- Council reports on initiatives via monthly Council meeting and Small Business annual reporting.

Council continues to support events and initiatives aimed at building the sustainability, resiliency, efficiency and capability of local businesses. This includes:

- Delivery of Urban Renewal and Revitalisation Program
- Delivery of the Investment Attraction and Investment Program
- Shop Local Cards -
 - Total overall =
 - Cards loaded 4,065
 - Loaded Value \$392,846
 - Total Redemptions 5,643
 - Redemptions value \$325,991
 - Total for Q3
 - Total cards loaded - 7
 - Load value - \$1,225
 - Total redemptions - 200
 - Redemptions value - \$13,480

Measure of Success 2.2.3.2



Industrial Estate - Stage 2

- Council finalises design work required to unlock additional lots in the Industrial Estate (Birtwell extension)
- Council completes required infrastructure works to unlock an additional five lots of Industrial Estate Stage 2 (subject to receipt of funding).

Council is working through leasing of Stage Two industrial land to Bechtel Pty Limited in exchange for civil works in relation to fast-tracking the use/development of the Stage 2 Industrial Lots.

Measure of Success 2.2.4.1



Economic Development - Strategy implementation

- Report quarterly on % implementation of Economic Development Strategy (funded/resourced items only, including advocacy).

- Steady progress is being made to address the key actions outlined in the Economic Development Strategy
- Meeting of the Mines to be held in September
- Cloncurry Commerce supported by ED Team
- An Accommodation Architectural Review and recommended concept have been developed for Council grant application for a Housing project.
- Economic incentive programs remain open and have been reviewed and updated (Film, Urban renewal, Investment attraction, Homeowner)

Measure of Success 2.4.1.3



Saleyards - Implementation of Masterplan

- Projects and initiatives for 2025-26 include
 - Transition to bore water at Saleyards
 - Renewal of dip race
 - Maintenance and renewal works on southern loading ramp
 - Installation of shade infrastructure

Dip Race & Southern Loading Ramp

Materials purchased Q1 with the intent to complete works Q1-Q2 2025-26.

Bore Water

- Project scope is finalised Q1.
- Works to be completed end of Q2

Shade Infrastructure

- Materials purchased Q1 2025-26.
- Construction is in Progress, works to be completed end of Q2 2026

Priority Project

Measure of Success 2.4.2.1



Cloncurry Airport - Implementation of Masterplan

Progressive implementation of priority/budgeted items in Airport Masterplan (CapEx and OpEx), subject to receipt of funding as appropriate:

- Deliver Airport Renewal and Upgrade Project in 2025-26, 2026-27 (dependent on timing of receipt of funding).

Project delivery funding

Council has not yet secured sufficient funding to deliver this project. Council applied for rPPP funding in December 2024 and updated this funding application in May 2025. The budget adopted by Council on 1 July 2025 now has the project scheduled for delivery from May 2026. Preliminary seal works have been completed.

Tender process

Council initiated a tender process for delivery of this project. Evaluations were completed. However, upon recommendation from the tender evaluation panel, Council resolved not to accept any of the tenders submitted as funding had not yet been secured for the project.

Priority Project

Measure of Success 2.4.2.2



Cloncurry Airport - Financials

- Cloncurry Airport remains financially viable (in line with adopted budget)
- Council reports monthly on key operating details: passenger throughput (FIFO / RPT), revenue, expenditure, flight delays etc.

Reporting provided monthly to Ordinary meetings of Council. Reporting identifies continued viability of operations.

Measure of Success 2.4.2.3

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Emergency Activity is now planned for Q4 - all other compliance requirements/targets are on track.

Cloncurry Airport - compliance

- Council completes annual review of relevant documents in line with CASA requirements:
 - Operating Manual
 - Wildlife Hazard Management Plan
 - Emergency Plan
- Council completes annual audits of the Cloncurry Airport as required and implements rectification action plans
- Council completes annual emergency exercise for airport operations.
- Council actively works on removing NOTAM for night flights via Airport Renewal and Upgrade Project.

Measure of Success 2.4.3.1

Jul 01, 2025 - Jun 30, 2026

Needs Attention

Progress 0% (88%)

Monthly reporting

Council receives monthly reporting on revenue/expenditure via reporting to Ordinary meeting of Council.

Director Community Services reviewing bottom up budget with AEC for staffing levels for new Centre, including demand analysis for staffing.

Childcare Services - financial viability

- Curry Kids is operationally breakeven, excluding depreciation.
- Council reports monthly on operating result.

Reporting YTD - Progressive Surplus/Deficit

- January: -\$101,118
- February: -\$164,121
- March: -\$208,010

Cloned from Measure of Success 1.3.1.2

Council has applied for CCCF funding to help address deficit.

Deficit in part due to staffing and training requirements in anticipation of new centre opening.

Measure of Success 2.5.1.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 35% (88%)

In progress, work to identify the best location out of the tracks identified in the Tracks and Trails strategy to be completed under the current budget.

Sport and Recreation - Tourism - New Initiatives

Roll-out elements of "Tracks and Trails" project in 2025-26, including:

- Installation of key signage (trailhead signage: length, difficulty, time)
- Addition of Cloncurry hikes/walks onto 3rd party application (progressive, and requires water subsidence around Dam).

Measure of Success 2.5.2.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Advocacy Document

Advocacy document completed.

Sport and Recreation | Tourism - Great Walk

Advocacy Strategy

Great Walk Project (Cloncurry to Mt Isa): prepare advocacy document and advocacy strategy to generate project awareness with the aim of securing support for this initiative.

Draft EOI commenced for the strategy. Work to be completed in Q4.

Measure of Success 2.5.2.3



Sport and Recreation | Tourism - Dam Activation (Corella Dam)

- Council, leveraging previous work completed in this area, substantively progresses an Options Analysis and Business Plan for the management of tourism/recreation at Corella Dam.

Discussions ongoing between State and Council regarding securing tenure of Corella Dam. Council exploring feasibility and has engaged consultants to review while in discussions with State.

Measure of Success 2.5.3.1



Tourism - Visitor Information Centre

- Develop, implement and report on initiatives designed to sustain and increase visitor numbers.
- Develop, implement and report on initiatives designed to increase merchandise sales.

- Sunday Markets held in March 2026
- Cloncurry Visitor Guide sales finalised with four confirmed advertisements
 - Visitor figures down in Q3 2025/26 attributed to road closures.
 - 2024/25 Q3 January to March
 - Visitors - 853
 - Museum figures - 174
 - 2025/26 Q3 January to March
 - Visitors - 495
 - Museum figures - 109
- Guided tour for Cloncurry Unearthed designed and expected to be trialed in Q4

Measure of Success 2.5.4.1



Tourism - John Flynn Place

- Develop, implement and report on initiatives designed to sustain and increase visitor numbers.
- Develop, implement and report on initiatives designed to increase merchandise sales.

- Visitor figures were down in Q3 2025/26.
 - 2024/25 Q3 January to March
 - Visitors - 106
 - 2025/26 Q3 January to March
 - Visitors - 143 (visit includes RFDS board visit and Governor General)

Measure of Success 2.5.5.1



Tourism - RV Friendly Strategy

- Progressive implementation of "RV Friendly" Strategy for Cloncurry.
- Review "RV Friendly Strategy" (October-November)
- Seasonal reporting on RV Friendly Strategy (October-November)

RV Friendly Strategy

RV camping in second year in Cloncurry.

Strategy Implementation

- Permit submitted for installation of RV Friendly town signage
- Traffic counter for entrance to Freedom camp to be installed in Q4

Measure of Success 2.5.5.2



Tourism

- % implementation of Economic Development Strategy (Tourism Items: funded/resourced/advocacy items only).
- Quarterly reporting against Action Plan items.

Council is progressing deliverables across key Plan areas:

- Enabling Infrastructure
- Investment Attraction - policy being updated
- Enhanced Liveability - Scarr Street Upgrade ongoing
- Strong Business Community
- Accommodation Feasibility Study funding applied for

Measure of Success 2.6.1.1



Urban Renewal / Revitalisation

- Review of Urban Renewal and Revitalisation Policy
- Allocation of funding to facilitate/enable objectives of Policy
- Quarterly (Operational Plan updates) and annual reporting (Annual Report) on initiatives funded

Priority Initiative

Allocated budget of \$50,000 in the 2025-2026 budget.

No applications received in Q3.

- 2 unsuccessful applicants at January Council meeting that were submitted at the end of Q2

Measure of Success 2.6.2.1



Economic Diversification - Irrigated Agriculture

- Council seeks to acquire or support initiatives to acquire appropriate land for the siting of a cotton gin in Cloncurry.

Priority Project - External

- Grant funding transferred to sale yard shade

Measure of Success 2.6.3.1



Economic Diversification - Film and TV

- No. and success of advocacy efforts to attract film and TV production to Cloncurry.
- Report on Return on Investment for film and TV initiatives.

Priority Initiative

No applications received in Q3

Measure of Success 2.6.3.2



Economic Development - Recruitment

Council progresses initiatives to improve recruitment attraction and retention strategies for Cloncurry.

- Photography/videography project to create tourism footage and lifestyle to encourage promotion of livability in Cloncurry.
- Internal Council recruitment footage being organised.

Measure of Success 2.7.1.1



Chinaman Creek Dam Rec Area | Mary K Park | FCP | Sheaffe Street | Ramsay Street | Robertson Park | Cemetery | Sport and Recreation Grounds

- Service level standards developed for key sites and enshrined in Asset Management - Levels of Service Manual.
- Works programs, inspections, audits, defect logging program in place to monitor adherence to service level standards.

Service Levels

Service level documentation in place and actively in use by P&G / Town Streets team

Adherence

Programming and execution of works program is improving and generally meeting service level expectations in most areas. Exceptions are identified and addressed.

Measure of Success 2.8.1.1



Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Economic Development - Commercial Accommodation

- Council advocates for and utilises Investment Attraction Incentive Scheme to attract investment in additional commercial accommodation in Cloncurry.

- Cloncurry Commercial Accommodation Feasibility Study completed in Q2.
- Council is working with applicants on a DA and Investment Attraction Application to provide commercial accommodation.

Measure of Success 2.9.1.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Planning Scheme & Documents

- Council completes the major amendment to the Planning Scheme (December 2025).
- Council completes a Level 3 Flood Study of Cloncurry (September 2025).
- Council adopts its Local Heritage Plan (September 2025).

Chris Rohan (Feb 10, 2026):

- Council completes the major amendment to the Planning Scheme (December 2025) - yet to be completed
- Council completes a Level 3 Flood Study of Cloncurry (September 2025) - completed Feb 2026
- Council adopts its Local Heritage Plan (September 2025) - yet to be adopted.

Priority Initiative

Measure of Success 2.9.1.2

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Planning Scheme - Planning Applications

All planning applications are considered and dealt with within legislated timeframes.

Conforming. Council and PSA work according to statutory timeframes.

Measure of Success 3.1.1.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Asset Management - Condition Assessments

- Council develops an asset condition assessment plan with associated budget (e.g. for housing, buildings, culverts, bridges, sporting facilities, sewer, sealed road network etc.).
- Council delivers asset condition assessment plan for 2025-26, including:
 - Leak detection program & review of underground water mains
 - Review of Cloncurry valves and hydrants
 - Water and wastewater pump stations
 - DRFA condition assessments: sealed and unsealed road network

Asset Condition Assessment Plan

Completed

- Flood Damage assessments for 2025 event: sealed, unsealed, levee wall
- Sewer Pump Station asset condition assessment
- Dajarra bores
- Leak detection system for Cloncurry water mains

Ongoing

- Inspection of valves and hydrants

Measure of Success 3.1.2.1



Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Asset Valuations

Council completes a desktop asset valuation for the 2025-26 financial year (Feb-May 2026).

Engagement of external valuer confirmed 8 April 2026. Draft valuation indices scheduled for completion 31 May 2026.

Measure of Success 3.1.3.1

All processes are in place and working well.



Asset Management - Asset Register

- Asset capitalisation and disposal takes place on a quarterly basis and is informed by Project Completion Reports.
- Asset inspections and condition assessments inform updates to Council's Asset Register (annual).
- Asset desktop revaluation informs updates to Council's Asset Register (2024-25 and 2025-26)

Measure of Success 3.1.5.1

Asset Management Plans

Scheduled for review in 2027, notwithstanding that IPWEA Pro Cert Asset Management course participants will continue to generate AMPs as part of their studies. If required, these can be further reviewed, revised and adopted outside of standard renewal timeframes.

Asset Management - Asset Management Plans

- Asset Management Plans reviewed biennially for the following asset classes: transport, water supply, sewer, buildings and other structures (Mar 2027)
- Improvement Plan from each AMP informs budget development/adoption process on an annual basis (Feb - May).

Improvement Plans

Completed for 2025-26 budget.
Commenced for 2026-27 budget.

Measure of Success 3.1.6.2

Remains on track for remainder of FY



Transport Infrastructure - RMPC - Program Development and Delivery

- Council delivers >65% of RMPC Program by 14 December 2025 and 100% of RMPC Program by 15 June 2026
- Council actively lobbies for additional funding to meet road maintenance requirements and/or access program underspends.
- All invoicing and forward list of works submitted in line with contract requirements.
- Revision of plant rates for RMPC 2026-27 completed by 15 May 2026 as required (noting rates may hold across 2 x financial years).

Measure of Success 3.1.6.3

Remains on track to meet stated commitments to TMR. We remain ready and available for any REPA works if requested from TMR. Submission for REPA 2025 submitted to TMR 9 Feb



Transport Infrastructure - RMPC - REPA Program Management and Delivery

- Council manages the delivery of DTMR's REPA program on 7708 and elsewhere as required.

Measure of Success 3.2.1.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Side Tipper, Prime mover, 3 x utes

Plant and Fleet - Plant Acquisition & Replacement Program

- 1 to 10-year plant acquisition and replacement program developed, updated and presented to Council as part of budget development and adoption process (March-May).
- Annual plant acquisition and replacement program adopted (June each year)
- Delivery of plant acquisition and replacement program reported on monthly.

Measure of Success 3.2.1.2

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Conforming. Monthly reporting to Council captures the above.

Plant and Fleet - Reporting

- Workshop & Fleet develops and implements a plant/fleet maintenance program that tracks, at a minimum, scheduled servicing, and the planned vs. unplanned maintenance ratio.
- Workshop & Fleet benchmarks plant utilisation against sector and industry standards (using IPWEA and VisionLink benchmarks) for identified plant.
- Council reviews fuel consumption patterns.

Measure of Success 3.2.2.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

WTP renewal and upgrade project

On track

Project - Planning (Water and Sewer)

- WTP renewal and upgrades in Cloncurry (December 2025):
 - WTP Capacity and Clear Water Storage;
 - Treatment processes;
 - Boost pump arrangements;
 - SCADA arrangements;
 - Chemical handling;
- Water and sewer pump station renewal and upgrades in Cloncurry and Dajarra.
- Initiate water mains replacement prioritisation via completion of leak detection and services mapping in Cloncurry.

Leak Detection Program - water mains replacement prioritisation.

Completed

Sewer Pump Station Renewal - planning

Completed

Measure of Success 3.2.3.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Remains on track for deliver Apr/May 26

Project - Planning (Reseal & Rehabilitation Program)

- Council reviews and approves reseal / rehabilitation program for following financial year as part of budget process (Apr - Jun).
- Council delivers 2025-26 reseal program.

Measure of Success 3.2.4.1



Transport - Maintenance and Operations

- Develop 1 to 3-year maintenance and operations program for Transport Infrastructure.
- Deliver 2025-26 maintenance program for transport infrastructure.

Maintenance program

Informed by and delivered in association with DRFA EW (Emergency Works) and REPA (Reconstruction of Essential Public Assets) funding and programming. This makes the programming of maintenance on the unsealed road network an annual proposition.

1-3 year reseal program in place.

2025-26 maintenance program

DRFA and Complementary Works package in delivery (July-December)

2025-26 reseal program to be tendered Q2 2025-26 and delivered Q3 and Q4 2025-26.

Measure of Success 3.2.4.2



Stormwater drainage: pre- and post-wet

Pre- and post-wet drainage maintenance program developed and delivered in 2025-26.

Hold and progress through Mar - toward the end of anticipated rain.

Measure of Success 3.2.4.3



Transport - Airport Operations

- Council completes annual audit of Cloncurry Airport
- Council provides quarterly progress updates on rectification action items.

✓2nd quarterly update completed

Measure of Success 3.2.4.4



Transport - Airport Operations

Council completes 6 monthly inspections of Burke & Wills, Kajabbi, Duchess, and Dajarra airstrips.

✓First inspection completed

Measure of Success 3.2.5.2



Scarr Street Revitalisation Project

- Secure funding to deliver project
- Complete procurement for project
- Commence project delivery from end of Q1 2025-26 (subject to outcome of procurement).
- Monthly reporting on progress provided.

- Procurement is complete
- Construction commenced January 2026
- Stage 1 inground Civil works are complete
- Stage 1 roadside kerbing and Footpaths are to commence 7 April 2026
- Stage 2 Civil Works have commenced

Priority Project

Measure of Success 3.2.6.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Water Supply and Treatment - Maintenance and Operations

- Develop 1 to 3-year maintenance and operations program for Water (every March).
- Deliver 2025-26 maintenance and operations program for Water.

Water Supply and Treatment - Maintenance and Operations

- Develop 1 to 3-year maintenance and operations program for Water (every March) - to be commenced.
- Deliver 2025-26 maintenance and operations program for Water.

Measure of Success 3.2.6.2

Jul 01, 2025 - Jun 30, 2026

Completed

Progress 100%

Water Infrastructure - Chinaman Creek Dam - Reporting

- Annual Safety Inspection completed (November 2025)
- Annual Safety Statement submitted as required (December 2025)

✓ Safety Statement sent to Regulator

Measure of Success 3.2.6.3

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 50% (88%)

Water Infrastructure - Chinaman Creek Dam - Training

Completion of compulsory Dam Safety / Surveillance Training.

Up to date - we will identify staff for training when is new course is scheduled.

Measure of Success 3.2.6.4

Jul 01, 2025 - Jun 30, 2026

Completed

Progress 100%

Water Infrastructure - Chinaman Creek Dam - Maintenance & Upgrades

- Vegetation management program/project developed and delivered (levee wall and fuse plug). Aug-Sep, depending on causeway water levels.

Drone vegetation management completed in Nov 2025.

Measure of Success 3.2.6.5

Jul 01, 2025 - Jun 30, 2026

Needs Attention

Progress 50% (88%)

Water Infrastructure - Chinaman Creek Dam - Maintenance & Upgrades

- Levee maintenance works scoped and delivered (subject to available funding for major works).

Requires inspection post wet once accessible.

Measure of Success 3.2.7.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 89% (88%)

Water Supply, Treatment and Distribution - CapEx

Council delivers the following in 2025-26:

- Dajarra water mains replacement (June 2025) and installation of additional bore supply (Sep 2025)
- Bore integration projects
 - Saleyards/Golf Club Bore
 - Chinese Cemetery Bore
 - Scarr Street related upgrades

Dajarra Water

- Mains Upgrade works are complete
- Reinstatement of Driveways is Complete
- Connection of additional bore water supply is 90% complete

Sale Yard Bore

- Design is Complete
- RFQ for pump upgrade to be completed 2QTR 2026

Priority Project

Measure of Success 3.2.8.1



Currently under development and review - linked to development of budget.

Sewer - Maintenance and Operations

- Develop 1 to 3-year maintenance and operations program for Sewer (each March).
- Deliver 2025-26 maintenance and operations program.

Measure of Success 3.2.10.1



- Develop 1 to 3-year maintenance and operations program for Waste Management - ongoing and linked to budget development.
- Deliver 2025-26 maintenance and operations program for Waste Management - ongoing

Waste Management - Maintenance and Operations

- Develop 1 to 3-year maintenance and operations program for Waste Management.
- Deliver 2025-26 maintenance and operations program for Waste Management.

Measure of Success 3.2.12.1



Monthly reporting occurs through reports to council. Recent property inspections were completed in November and are shceduled again for Apr/May 2026.

Buildings and Other Structures - Maintenance and Operations - Housing & Accommodation

- Council develops, maintains, and reviews 1 to 3-year maintenance program for Council-owned Housing and Accommodation, including STAGs (Mar-May each year).
- Council delivers 2024-25 Housing & Accommodation maintenance program (monthly).
- Council reports on progress against maintenance program on a monthly basis (monthly).

Measure of Success 3.2.12.2



Develop 1 to 3-year maintenance program for Buildings and Other Structures:

- Next iteration progressing for 2026-27 budget.

Deliver 2026-27 maintenance program for Buildings and Other Structures:

- On track

Buildings and Other Structures - Maintenance and Operations

- Develop 1 to 3-year maintenance program for Buildings and Other Structures.
- Deliver 2025-26 maintenance program for Buildings and Other Structures.

Measure of Success 3.2.12.3



- EOI process has been Completed, however limited interest has been shown

Buildings and Other Structures - Options Review for Under-utilised assets

- Council completes Options Analysis and EOI process for William Pressley Place and the existing Child Care facility.
- Council enters Lease Agreement for "renovation to lease" of Old RFDS building.

Measure of Success 3.2.12.4



Conducted in Q2 - for completion in Q4.

Buildings and Other Structures - Housing & Accommodation
- RTA management

- Council conducts biannual rental inspections of housing stock in line with Residential Tenancy Agreements.
- Inspections inform 1 to 3-year maintenance program.

Measure of Success 3.2.13.1



Buildings and Other Structures - CapEx

Council delivers the following CapEx program for Buildings and Other Structures in 2025-26:

- Curry Kids Early Learning Centre Upgrade Project completed
- JFP Detailed Design completed
- Sport and Recreation Preliminary Design
- Cloncurry Saleyards Shade Upgrades - Stage 1 completed
- Dajarra Playground Installation completed
- Cloncurry Airport AGL and Apron Lighting Upgrades completed (subject to confirmation of funding)
- Cloncurry Business Incubator Shed Project completed
- Cloncurry Solar Installation at Airport and Precinct completed (subject to confirmation of funding)
- Cloncurry Shire Hall floor maintenance and stage upgrade completed
- Equestrian Centre shade infrastructure installation completed
- Brisbane Street / Griffith Street Residential Subdivision Detail Design completed
- Industrial Estate Stage 2 (Birtwell Extension) Detailed Design completed

- Curry Kids Early Learning Centre Upgrade Project is 80% complete
- JFP Detailed Design tender closes mid April , to be complete Q4 2026
- Sport and Recreation Preliminary Design has been completed
- Cloncurry Saleyards Shade Upgrades - Stage 1 works are underway to be completed Q2 2026
- Dajarra Playground Installation progress is Complete
- Cloncurry Airport AGL and Apron Lighting Upgrades to be completed Q1 2027 (subject to further funding)
- Cloncurry Business Incubator Shed Project works are in progress to be completed Q3 2026
- Cloncurry Solar Installation at Airport and Precinct , tender has closed work to be completed Q2 2026
- Cloncurry Shire Hall floor maintenance and stage upgrade has been completed
- Equestrian Centre shade infrastructure installation has been completed
- Brisbane Street / Griffith Street Residential Subdivision Detail Design has been completed
- Industrial Estate Stage 2 (Birtwell Extension) Detailed Design is on hold , property leased

Measure of Success 3.2.19.1



Transport Infrastructure - DRFA - Project/Program Delivery

- All DRFA projects are compliant with regard to eligibility, time, cost, quality and reporting requirements, with the aim of completing REPA works as early as practicable and in line with DRFA Policy.
- Council receives monthly DRFA program updates.

Program Delivery

- Cost, time, quality requirements are being managed via delivery contracts. No major issues have been identified.

Monthly reporting

- Is on track and provided via regular Projects Monthly Report.

Measure of Success 3.2.20.2



Managed within the department and shared by two officers.

Road Use Agreements / Regulation of Heavy Vehicles

- NHVR permits/licences reviewed as and when required.
- Road closures have regard to GVM.

Measure of Success 3.2.21.1



Project - Completion Reports

- Project Completion Reports submitted to Council Workshop as soon as practicable following project completion.
- Project Completion Reports contain information on performance against cost, time, resources + contain all relevant as-constructed drawings, warranties etc.

Completed projects are to be Presented during Q2 2026-

- Coppermine Creek Bridge Upgrade
- Equestrian Shade Structure
- Sale Yard Shade Structure
- Djarra Playground
- Djarra Water

Measure of Success 3.3.1.1



Transport Infrastructure - DRFA - Betterment Projects

- Council completes the Granada Road Betterment Project in Q1 25-26.
- Council seeks to secure additional Betterment funding associated with disaster activations in Q1 2025.

- Granada Road Betterment program is complete
- There are no betterment opportunities for 2025 2026
- Council has been offered resilience funding for Duchess to Mount Isa Road

Priority Project

Measure of Success 3.4.1.1



Roads - Gates and Grids

- Council establishes an asset register for gates, grids and associated signage in REFLECT.
- Council develops and implements a grid inspection program.

All Council grids are captured in Reflect. Grid inspections are conducted in each 1/4.

Measure of Success 3.4.3.1



Geographic Information Systems (GIS)

- Council's Geographic Information System (GIS) is up to date, containing: all relevant asset layers, gravel pit information, CH clearance information, rateable property information, leases and licences, as-constructed drawings etc.
- Updates to Asset Register and GIS are completed as part of Project Close Out processes.

Progressive updates implemented with input from Mangoes Mapping and internal resources:

- New gravel pit mapping
- Review of asset layers
- Scanning of hard copy documents (design drawings etc.) into digital formats - completed.
- Commissioning of leak detection service, which will also allow for review of water mains alignment against existing GIS

Measure of Success 3.4.4.1



Asset Management - Financial Reporting

Monthly finance report details operational expenditure by asset class (water, wastewater, transport, buildings and other structures etc.).

Conforming:

- ✓October report
- ✓November report
- ✓December report
- ✓January report
- ✓February report
- ✓March report

Measure of Success 3.6.1.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Water Supply and Security

- Council reports on water supply by source in monthly Council meeting reports.
- Council tracks \$ per k/L costs of collection and treatment by source on a quarterly basis for the Cloncurry Scheme (i.e., river/bore & Lake Julius).
- Council tracks and reports on volume of consumption (bore, town supply, treated effluent) for parks, gardens, recreation facilities.

- ✓October report
- ✓November report
- ✓December report
- ✓January report

Measure of Success 4.1.1.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Biosecurity - Weed and Animal Management

Review Regional Biosecurity Plan (April 2025) and amend as required.

Has been reviewed and will be presented to council in Q4.

Priority Initiative

Measure of Success 4.1.1.2

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 80% (88%)

Biosecurity - Weed and Animal Management

- Deliver 2 x aerial 1080 baiting programs per annum.
- Deliver min. 2 x mosquito fogging campaigns per annum.
- Maintain and report on bounties for wild dogs, feral cats and feral pigs.

- ✓Aerial baiting #1
- ✓Mosquito fogging #1
- ✓Mosquito fogging #2
- ✓Monthly reporting on bounties for wild dogs, feral cats etc.

Priority Initiative

Measure of Success 4.1.1.3

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Biosecurity - Weed and Animal Management

Develop and deliver weed management program, including:

- 1 x major initiative scoped and delivered
- Ongoing weed campaign program scoped and delivered
- Weed management program for Chinaman Creek Dam scoped and delivered
- Council facilitates or assists with burns along the Cloncurry River and in Chinaman Creek Dam Recreational Reserve.
- Council provides support for volunteer weed management initiatives.

Aerial weed spraying (drone) completed in Nov. Quick spray unit on open offer to local volunteers.

Priority Initiative

Measure of Success 4.2.1.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Annual reporting extended to allow for verification monitoring to occur in Q3.
Landfill (general and regulated) audits were completed by DETSI in Q1 and Q2.

Waste Management Compliance - General Waste - Monitoring and Reporting

- Implement verification monitoring program for waste management services in Cloncurry and Dajarra in line with Environmental Authority requirements.
- Develop, maintain and report on longitudinal data sets for all monitored parameters + landfill utilisation patterns for Cloncurry (by day, by hour of operations).
- Complete and submit all monthly, quarterly and annual reporting in line with EA and any other mandatory reporting requirements.
- Complete annual update of landfill restoration provision.

Priority Initiative

Measure of Success 4.2.1.2

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 74% (88%)

Waste Management - Tidy Town

- Council develops and implements a Tidy Town campaign to ensure Cloncurry retains and builds on its reputation as a clean and tidy town.
- Council reports quarterly on the Tidy Town campaign.

Tidy Town Program

- **Project:**
 - Containers for Change Roll Out - complete
- **Policy:**
 - Urban Renewal and Revitalisation Program - ongoing (communities)
 - Community Grants Policy
- **Annual:**
 - Street Sweeping program - ongoing as per weekly program
 - Parks & Gardens / Town Streets maintenance program - ongoing as per weekly program
 - Weed management program: town, Chinaman Creek Dam, Cloncurry River - ongoing (compliance and local laws team)
- **November:** Hard waste kerb collection - completed

Measure of Success 4.2.1.3

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Waste Management - Recycling

- Council completes at least 1 x scrap metal recycling initiative per year.
- Council partners with RedDoor to implement further roll out of Containers for Change scheme in Cloncurry.
- Council explores opportunities to improve waste management and recycling outcomes through collaboration with the mining industry.

Priority Initiative

Recycling

No response to initial RFQ for scrap metal. To reissue in Q3 2025-26.

RedDoor

Roll out of Containers for Change initiated around town locations. Further roll out opportunities communicated. - ongoing

Waste Management / Resource Recovery improvement opportunities

Currently reviewing options under Resource Recovery Boost Fund within the broader scope of Regional Waste Alliance

Measure of Success 4.2.2.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Waste Management Compliance - Regulated Waste - Monitoring and Reporting

- Council meets its responsibilities for tracking regulated waste streams (e.g. asbestos, batteries etc).
- Council meets its responsibilities in relation to waste tracking certificates for relevant waste streams.

Substantially conforming.

Measure of Success 4.3.1.1

Jul 01, 2025 - Jun 30, 2026

Needs Attention

Progress 50% (88%)

Manager Infrastructure and Manager Planning and environment have considered but yet to formalise any plans - expect further progression on this in Q3

Sewer Treatment - Environmental Authority and Release to Land Arrangements

- Council identifies and progresses opportunities for re-use of recycled water.
- Council reports on outcomes of beneficial re-use of recycled water

Measure of Success 4.3.2.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Verification Monitoring

Implemented and ongoing.

Longitudinal Data Sets

Maintained in SWIM. Some final teething issues to be sorted with Queensland Health to improve automation process.

Reporting

SWIM data submitted on 1 October 2025.

Sewer Treatment Operations - Monitoring and Reporting

- Implement verification monitoring program for sewer treatment services in Cloncurry and Dajarra in line with Environmental Authority requirements (monthly testing).
- Develop, maintain and report on longitudinal data sets for all monitored parameters.
- Complete and submit all monthly, quarterly and annual reporting in line with EA and any other mandatory reporting requirements.

Measure of Success 4.3.3.1

Jul 01, 2025 - Jun 30, 2026

Completed

Progress 100%

No major non conformances, minor non conformances will be addressed mainly through amendments to the DWQMP.

Drinking Water Quality Management Plan

Council complies with DWQMP reporting, reviewing and auditing requirements:

- Annual review and report: 30 November 2025
- Audit: 30 November 2027

Measure of Success 4.3.3.2

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Budget adoption for 2026-27 informed by RMIP (and Asset Improvement Plan from AMP).

Drinking Water Quality Management Plan - RMIP

Council's annual budget has reference to the DWQMP's Risk Management Improvement Plan.

Measure of Success 4.3.4.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

For adoption in Q3

Cloncurry Water Treatment - Customer Service Standards (Cloncurry and Dajarra)

- Review and adopt Customer Service Standards with reference to relevant statutory requirements (November)
- Host CSS on Council's website (November)
- Report against key metrics on a monthly basis (monthly)

Measure of Success 4.3.4.2

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Cloncurry Water Treatment - Monitoring and Reporting Requirements

- Implement verification monitoring program outlined in DWQMP for Cloncurry
- Develop and maintain longitudinal dataset for all monitored parameters
- Complete and submit all monthly, quarterly and annual reporting in line with CSS, SWIM, EA and DWQMP requirements.

Verification Monitoring

Program implemented with process improvements as identified in the DWQMP audit (Nov 2024).

Longitudinal data set

All data now stored in SWIM data portal. Finalising issues with Queensland Health to better automate this process.

Reporting requirements

Remain on track

Measure of Success 4.3.4.3

Jul 01, 2025 - Jun 30, 2026

Needs Attention

Progress 50% (88%)

Cloncurry Water Treatment - Water Restrictions

- Complete review and update of water restrictions implementation and rationale for the Cloncurry and Dajarra Schemes (Sep)

Not commenced. Kick off of QWRAP support activities has been slower than anticipated. Delivery in Q4 2025-26.

Measure of Success 4.3.5.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Dajarra Water Treatment - Monitoring and Reporting Requirements

- Implement verification monitoring program outlined in DWQMP for Dajarra.
- Develop and maintain longitudinal dataset for all monitored water quality parameters
- Develop and maintain longitudinal dataset for key plant performance parameters
- Complete and submit all monthly, quarterly and annul reporting to meet requirements for SWIM, Council's EA, the DWQMP and Council's Customer Services Standards.

Verification Monitoring

Program implemented with process improvements as identified in the DWQMP audit (Nov 2024).

Longitudinal data set

All data now stored in SWIM data portal. Trying to sort through some final issues with Queensland Health to better automate this process.

Plant performance parameters

Key parameters monitored via Osmoflo SCADA reporting. Monthly reporting identifies uptime/downtime of plant.

Reporting requirements

Submissions to Regulator completed and being completed.

SWIM data submitted 1 October 2025.

Key elements of Customer Service Standards reported on in monthly reporting to Council.

Measure of Success 4.4.1.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 30% (88%)

Renewable Energy - Solar Installation

- Seek funding to deliver solar upgrades and installs at the Cloncurry Airport and at the Admin / Precinct building
- Deliver solar upgrades, subject to receipt of funding
- Track impact on operating costs

Priority Initiative

- Funding has been approved
- Contract Awarded
- Sewer Treatment Plan
- Airport
- Administration Precinct
- To be completed June 30th

Measure of Success 5.2.3.1



ICT Initiatives

ICT initiatives implemented with coverage of governance; emerging trends and technologies; business systems and applications; infrastructure and technology; IT business continuity; security; IT project management; information management.

Business Systems Review commissioned and undertaken by Mead Perry Group and report received 5 September 2025.

Assessment of findings and recommendations in progress. Dissemination and implementation of improvements to be undertaken during Quarter 4 where required.

Measure of Success 5.4.1.1



Rates - Levy

- 1st half rates levied (August) with rating category statement
- 2nd half rates levied (February)

✓2nd half rates levied (February)

Measure of Success 5.4.1.2



Rates - managing rates arrears

- Monthly Finance Report tracks rates revenue and rates arrears.
- Council actively manages rates arrears in line with relevant policies (Rates & Debt Recovery Policy) and pursuant to its regulatory powers under the Local Government Act 2009 and Local Government Regulation 2012.
- Council targets reduction in rates arrears to 7.5% of Rates Revenue (stretch target of 5%).

Rates arrears percentage 2025-26

- June: 14.45%
- July: 12.91%
- August: 42.65%
- September: 14.12%
- October: 12.61%
- November: 9.73%
- December: 9.21%
- January: 8.96%
- February: 37.97%
- March: 10.31%
- April
- May
- June

Finance Reporting

Monthly finance report tracks this figure.

- ✓July - Completed
- ✓August - Completed
- ✓September - Completed
- ✓October - Completed
- ✓November - Completed
- ✓December - Completed
- ✓January - Completed
- ✓February - Completed
- ✓March - Completed

Measure of Success 5.5.1.1



ICT & Business Systems - CCTV

- Council manages and maintains its CCTV system.
- Council provides selected access to CCTV network to the QPS.

Council maintains CCTV assets with assistance from Fourier Technologies (under a Managed Services arrangement).

Council provides access to the CCTV Network via installed Video Wall at the Cloncurry Police Station.

Expansion of the CCTV network procured in Qtr 3 2026 and scheduled for completion Qtr 4 2026.

Measure of Success 5.5.2.1



ICT & Business Systems - Review of Business Systems

Review effectiveness of key Business Systems and seek opportunities to progress improvements to system operations:

- SynergySoft
- Altus
- Definitiv
- PowerBI
- Martian Logic
- Resolve
- Envisio
- Reflect
- Recover
- Bookable
- MagiQ Documents
- Other systems as relevant

Business Systems Review commissioned and undertaken by Mead Perry Group and report received 5 September 2025.

Measure of Success 5.5.2.3



ICT & Business Systems - Managed Services

- Managed Services arrangement scoped and costed.
- Managed Services arrangement implementation plan developed.

Scheduled for performance in Quarter 4 2026.

Measure of Success 5.6.2.2



External Audit - Internal Controls

Internal Controls (Prior Year)

- All prior year Significant Deficiencies addressed

Internal Controls (Current Year)

- 0 Significant Deficiencies
- No more than 1 Deficiency

Final audit report issued by the Queensland Audit Office on 25 July 2025 identified no Significant Internal Control Deficiencies carried forward from prior years and no new Significant deficiencies identified during the current year interim review. The report identified one new deficiency arising from the current year review.

Measure of Success 5.6.2.3

Jul 01, 2025 - Jun 30, 2026

Completed

Progress 100%

Final audited financial statements and annual report completed in accordance with statutory deadlines . 2025 statutory deadline.

External Audit - EOFY and Financial Statements

Financial Statement Preparation: Satisfactory to external audit contractor and Queensland Audit Office

- End of Financial Year Processes
- Timeliness
- Quality

Measure of Success 5.6.11.1



Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

In the opinion of Council Officers, Councils records management systems is compliant with the *Public Records Act 2023* in all material respects

Information and Records Management

A records management system compliant with the *Public Records Act 2023* in all material respects.

Measure of Success 5.6.11.2



Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Records Management Policy was reviewed and endorse on 15 July 2025. The policy incorporated updates being introduced as part of the Public Records Act 2023 which came into force in December 2024. Early Source Record Disposal Procedure has been established, with risk assessments on record classes underway.

Information and Records Management

Relevant policies and procedures maintained, including implementation of Disposal of Source Records Policy.

Measure of Success 5.6.11.3



Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

217 records compliantly disposed of from the BCS during Quarter 3.
3,802 records compliantly disposed of from the BCS during Quarter 2.
2,866 records compliantly disposed of from the BCS during Quarter 1.

Information and Records Management

Retention and disposals undertaken on a timely basis in accordance with legislative, policy and procedural requirements.

Measure of Success 5.6.12.1



Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

- ✓October report
- ✓November report
- ✓December report
- ✓January report
- ✓February report
- ✓March report

Website Compliance

- Council's website content complies with information requirements outlined in relevant local government legislation (plans, policies, registers etc.).
- Compliance self-assessment completed quarterly.

Measure of Success 5.6.13.2

Jul 01, 2025 - Jun 30, 2026

Completed

Progress 100%

Insurances reviewed and renewal documnts for the 2026 - 2027 financial year.
Formal review scheduled for Q4 2026-2027.

Insurance

Formal review conducted biennially.

- Formal review scheduled for Q4 2026-27

Measure of Success 5.6.15.1

Jul 01, 2025 - Jun 30, 2026

Needs Attention

Progress 75% (88%)

Administrative & Strategic Policies

- All Administrative & Strategic Policies reviewed in line with policy review schedule.
- Policies reviewed for redundancy and opportunities to rationalise.

All statutory policies reviewed in accordance with statutory requirements and/or Policy Review schedule.

Review of policies and procedures progressing, backlog being addressed. Opportunities to repeal redundant policies and/or rationalise existing policies are undertaken where appropriate.

EOM reports provided to ELT by Governance.

Measure of Success 5.6.16.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Complaints Management

Compliant management of the following complaints:

- Administrative Action Complaints
- Councillor conduct or performance complaints
- Competitive neutrality complaints
- Complaints about the Public Official

Council adopted a complaint Administrative Action Complaints Policy and Procedure at its September 2024 Ordinary Council Meeting.

Competitive Neutrality Complaint Management Policy was reviewed and adopted by Council 19 August 2025.

Two Administrative Action Complaints received in Quarter 3. Closed out in Quarter 3.

One Administrative Action Complaints received in Quarter 2. Closed out in Quarter 3.

No Councillor conduct or performance complaints, or Competitive neutrality complaints received in Quarters 1, 2 or 3.

No Competitive Neutrality Complaints received in Quarters 1, 2 or 3.

No complaints about the Public Official (CEO) in Quarter 1, 2 or 3.

Measure of Success 5.6.17.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Right to Information

Council meets all compliance requirements related to the Right to Information Act 2009, the Public Interest Disclosure Act 2010, and the Information Privacy Act 2009.

No Right to Information Applications were received during Quarter 3.

Council received one Right to Information Application during Quarter 2. The request was completed in Quarter 3.

Council received one Right to Information Application during Quarter 1. The request was completed in Quarter 1.

No public interest disclosures or external information privacy complaints were received during Quarter 3.

No public interest disclosures or external information privacy complaints were received during Quarter 2.

No public interest disclosures or external information privacy complaints were received during Quarter 1.

Measure of Success 5.6.19.1

Jul 01, 2025 - Jun 30, 2026

Completed

Progress 100%

Road Classification Policy

Update Road Register / Mapping as required for inclusion in Road Classification Policy and website.

Updated and reviewed in January 2026

Measure of Success 5.6.19.2

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Requires review and action in Q3.

Road Classification Policy

Council develops a Road Classification Policy to ensure that it:

- satisfies LGA 2009 and LGR 2012 regulatory requirements; incorporates relevant information/data from the NWQRRTG (e.g. identification of LRRS roads, Statement of Intentions for road network etc.); and defines minimum intended service levels on the basis of road categorisation.

Measure of Success 5.7.4.1

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 75% (88%)

Council reports on progress via Internal Audit Tracking Register.
Reporting on task completion also takes place via InfoXpert reporting.

Organisational Culture - Engagement, Accountability, Recognition (Customer Service Charter)

- Council implements and reports on its Customer Service Charter, including implementation of recommendations from 2023-24 internal audit.

Measure of Success 5.7.5.3

Jul 01, 2025 - Jun 30, 2026

On Track

Progress 0% (88%)

Wellness Week scheduled for 26 April to 1 May 2026.

Organisational Culture - staff engagement

- Council holds two Whole of Staff Sessions per annum (to communicate key messaging, to share success stories and case studies that reflect the desired culture and values, to foster connections across the organisation).

Measure of Success 5.8.1.1

Jul 01, 2025 - Jun 30, 2026

Completed

Progress 100%

✓Q2 2024-25: EAP submitted to Regulator for endorsement
✓Q2 2024-25: EAP exercised

Disaster Management - Chinaman Creek Dam - Emergency Action Plan

- Council's Emergency Action Plan for Chinaman Creek Dam is reviewed and updated as required.
- Council's EAP lodged with Regulator and uploaded to Council's website.
- Council's EAP is exercised annually (Oct-Dec).